

LETTER FROM OUR CHAIRMAN OF THE BOARD



Eleven and five. That's how many years I've served on the Cheniere board and acted as its chairman, respectively. In that time, I've witnessed the company transition from a liquefied natural gas importer to the largest liquefied natural gas exporter in the United States. I've also seen it leverage its first-mover advantage in the United States to become the second largest liquefied natural gas operator in the world. And yet, I think this year may go down as one of the most significant in Cheniere's history. Even amid a global pandemic — with its myriad challenges at home and abroad — Cheniere made notable progress in establishing itself as a key player in the transition to a lower-carbon future.

My fellow board members and I believe strong governance and management oversight on climate and sustainability are vital to Cheniere's success. Since 2018, the governance and nominating committee that I chair has overseen management's response and readiness on climate and sustainability issues. The board is aligned with management in our focus to improve our climate risk disclosure and management, and to integrate climate considerations into Cheniere's business strategies.

Cheniere's first Corporate Responsibility report, *First and Forward*, set the bar for a new level of transparency in our environmental, social and governance (ESG) reporting. Recently, Cheniere released its first Climate Scenario Analysis, which analyzed the resiliency of our

business in several carbon-constrained scenarios and found that the company remains competitive even under the most stringent modeled scenarios. Similarly, our board has held several diversity, equity and inclusion sessions during our meetings in the last year to reflect the broad acceptance that Cheniere's long-term strength is dependent on cultivating a diverse workforce.

And we are tying every Cheniere employee's compensation to ESG goals. The board is proud to have played a role in encouraging this progress.

Built for the Challenge provides insight into actions taken by Cheniere to ensure business resiliency in 2020 and beyond. The crucible of 2020 was not easy for any company, but I believe Cheniere made important strides during this difficult time, and is now a more transparent, responsive and responsible company.

A handwritten signature in black ink, appearing to read "G. Botta".

G. Andrea Botta
Chairman of the Board

"My fellow board members and I believe strong governance and management oversight on climate and sustainability are vital to Cheniere's success." – G. Andrea Botta